



RESILIENCE

For a Sustainable Future

INVESTOR PRESENTATION | 03 - DECEMBER - 2021

Executive Summary



Company Overview

- Nila Infrastructures Ltd. established in 1990, initially operating as a city-based realtor, has now transformed into a diversified Infrastructure entity operating in Gujarat and Rajasthan.
- It is listed on the BSE + NSE and has a market cap of ~INR 2,249.11 Mn as on Nov 30, 2021.
- The company has since demerged its Real Estate business into a separate, independent entity viz. "Nila Spaces Ltd (BSE:542231, NSE:NILASPACES)".

Business Mix

Infrastructure

- Main focus is on Affordable Housing projects. Total 7,517 units have been delivered
- Diversified execution capabilities in Civic Urban Infrastructure projects such as Medical Colleges, Bus Ports, BRTS Stations, Multi-Level Parking Facilities, etc.
- In addition, the company also undertakes commercial and industrial construction orders for selected reputed corporate developers.

Key Projects

- Slum Redevelopment Projects In-situ Rehabilitated 1,664 families and provided 30 shops in Ahmedabad.
- Bus Rapid Transit System (BRTS) Stations 72% of total bus stations under the EPC model (104 nos).
- Medical College Campus and Residences at Barmer, Rajasthan for 100 MBBS admission annually.
- Romanovia Industrial and Logistics Park and Kent Residential & Industrial Park Industrial development spread across 300 acres near Becharaji, Gujarat.

FY2021 Financial Highlights (Consolidated)

| Operating Revenue | EBITDA | PAT |
|--------------------------|----------------|--------------------|
| INR 969 Mn | INR 98 Mn | INR (6) Mn |
| Y-o-Y Growth | EBITDA Margins | PAT Margins |
| (60.21)% | 10.11% | NA |





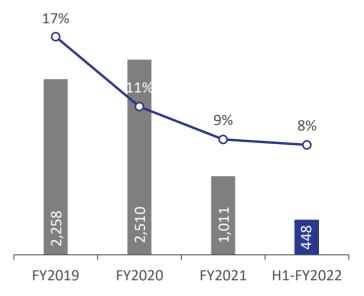
COMPANY OVERVIEW

Company Overview – Nila Infrastructures Ltd.

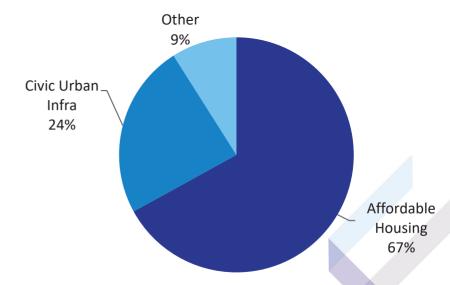


- A flagship unit of the Ahmedabad based Sambhaav Group, Nila Infrastructures Limited is one of Gujarat's leading companies engaged in turnkey civic urban infrastructure development.
- The Company forayed into the infrastructure space in 2008 with the award for fabricating and decorating 720 bus stops for AMTS in Ahmedabad.
- The Company has developed a unique business model of construction of Affordable Housing Projects, and development of various infrastructure.
- The latest initiative of the Company is at Becharaji, Gujarat, an emerging auto and industrial hub, where it is developing Industrial, Logistics Parks and Residential infrastructure on a land bank of 300 acres.
- The Company has an order book of INR 6,999.0 Mn at September 30, 2021.

Operational Revenue (INR Mn) and EBITDA Margin* (%)



Revenue break-up for FY2021*



Key Milestones







- Incorporated & commenced Business in 1990
- IPO in 1995

 Commenced building of land bank at economical rates for the development of real estate projects



- First Urban Development Project: 260 decorative Bus Shelters for AMC Repeat order of further 460
- Designed 28 BRTS stations for AMC and won further orders
- Launched first major Affordable Housing Project "Asmaakam"



- Launched 3 major housing schemes -Anvayaa, Anaahata and Atuulyam
- Won a project to construct Industrial Structures at RJD Textile Park in Surat
- Ventured into Private White Label EPC of townships



- AMC awarded contract for Affordable Housing under Mukhya Mantri Avas Yojana, Multi Level Parking, SRA
- Rajasthan Government, VUDA award projects for Affordable Housing, Civic Urban Infrastructure
- Listing on NSE
- Infusion of further equity through Private Placement
- Demerger between Nila Spaces Ltd. (NSL) and Nila Infrastructures Limited

Key Differentiators





Project Diversity

- Affordable Housing Projects, Slum Rehabilitation Projects, Multilevel Parking, Medical College Campus, BRTS Stations, Office/Commercial Complex.
- Diversified geographical mix across Gujarat and Rajasthan.
- Constructs low-complexity civil structures for meritorious civic authorities and reputed corporates.

Financial Strength

- Superior margins that are above industry average.
- Well capitalized, consistently maintained debt-equity ratio below 1.
- Investment Grade Credit Rating -
 - Brickwork: BBB+ (Stable) / A2
- Healthy and well-diversified order book of INR 6,999.0 Mn.
- Had consistently paid dividend for 9 years, in past.

Execution Proficiency

- The company has delivered 7,517 units under the Affordable Housing Scheme.
- Established track record in satisfactorily delivering real estate projects aggregating to 10+ Mn sq. ft.
- Constructed 72% of BRTS bus stations.
- Impeccable record of project execution and completion.

Professional Team

- One of the most reputed Business Groups in Gujarat with Brand Goodwill of 31+ years.
- An experienced professional senior management team and Board of Directors who are dedicated to Strong Corporate Governance with a deep understanding of the government and regulatory mechanism.
- Over the years built a passionate and well-trained managerial & technical work force.

Awards & Accolades



Awarded "The Redevelopment Project of the Year" at the Realty+ Awards

2019 - Giridharnagar Slum



2021 - Chhanajina Chhapra



Board of Directors



Mr. Manoj Vadodaria - CMD

- 40+ years of experience, knowledge, and insight in the construction industry; transformed Nila from a city-based realtor to a meaningful civic urban infrastructure player
- Tremendous spirit and execution capabilities are what distinguish him from others, and the driving force in taking Nila towards new horizons

Mr. Kiran Vadodaria – Director

- B.E. (Mechanical) from L.D. Engineering College, currently the Chairman and Managing Director of Sambhaav Media Ltd
- Past experience includes being the non-executive part time Director of the United Bank of India, President of the Gujarat Daily Newspaper Association

Mr. Dilip D. Patel – Director

- Has business consulting experience of 30+ years and is the Founder faculty of S.P. Jain Institute of Management Research
- Provided consultation services to a large number of Indian and multinational companies including training of senior managers



Ms. Foram Mehta – Director

- Possesses wide knowledge in the field of brand conceptualization and marketing management; worked with Hindustan Unilever Ltd., Tata Teleservices Ltd., Atharva Telefilms Pvt. Ltd., JP Group and Tashee Group
- Holds an MDP degree from IIM, Ahmedabad and a BE Chemical degree from the Nirma University, Ahmedabad

Mr. Shyamal S. Joshi - Director

- 43+ years of senior level financial management experience in manufacturing and trading corporations
- Expansive experience in financial planning, funding, taxation and accounting and has served numerous renowned companies. Fellow member of the Institute of Chartered Accountants of India

Mr. Revant A. Bhatt - Director

- Extensive experience of real estate and construction sector of more than a decade varying in different segments including Business Management, Legal, Litigations, Compliances, Marketing & Sales, Communication and PR
- He has graduated in Economics and done diploma in International Relations from University of Pune

Key Management Personnel



Deep Vadodaria - Chief Operating Officer

- An original thinker with an immense reasoning power. With a problem-solving attitude, he addresses complex issues in his own distinctive manner with excellent operational and project execution skills, he is driving the company to new horizons
- His idiosyncratic leadership style is structured on a well-define moral code and provides for an excellent teamwork. He has embedded a culture of review, responsibility and shared accountability to achieve high standards for all

Jignesh Patel - President (Project Mgmt. & Strategies)

- A civil engineer with a vast experience of 25+ years in the field of construction, project execution and project management
- He is a creative individual and has made significant contributions to the company with his innovative and analytical abilities as well as his problem-solving skills

Rajendra Sharma – President (Business Development)

- A law graduate with rich experience of 30+ years, in wide variety of professional areas e.g. business development, liaising, land & capital market related matters, finance & accounts, law, banking, etc
- He is a specialist at predicting the trends of customer behavior. A fundamentally non-conformist professional, enjoys developmental activities

Prashant Sarkhedi - Chief Finance Officer

- A professional with about three decades of experience in finance, accounting, fund raising and general management
- He is a disciplinarian, has in-depth knowledge and insight on diverse subject matters and possesses excellent organizational and motivational skills



Ritesh Parikh - Industrial Projects Head

- A civil engineer with 20+ years of experience in the field of industrial construction as well as project execution and management
- His logical inputs, tenacious nature and organizational capabilities continue to benefit the Company

Dipen Parikh - Company Secretary

- Has 10+ years of experience of secretarial practice, corporate laws and general legal affairs
- His exceptional enthusiasm towards his duties, wise inputs and dedication towards his responsibilities make him an asset to the Company

Himanshu Bavishi - Group President (Finance)

- A wise strategist and growth catalyst with20+ years of professional experience in retail and corporate finance, investment banking, debt syndication, M&A, Investor Relations, etc
- Has immense decision making abilities, is stimulated by challenges and works as a Change Agent



BUSINESS MIX

Area of Operations











PPP

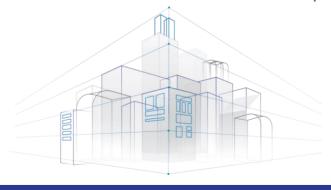
- **EPC**
- Affordable Housing
- Civic Urban infrastructure
- Private White Label Construction

The company generally operates on fixed price contracts, and accounts for costs and revenue on a milestone basis.

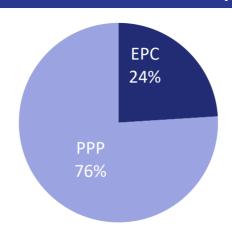
At Rajasthan:

- The Company is paid for the cost of construction for EPC on a milestone basis, plus
- The added upside of free-ofcost Project land (25%) on completion of the Project

- Slum Rehabilitation and Redevelopment
- Development of Bus Ports



Total Order-book break up



The company pays for the cost of construction and gets remuneration in form of:

Slum Rehabilitation and Redevelopment:

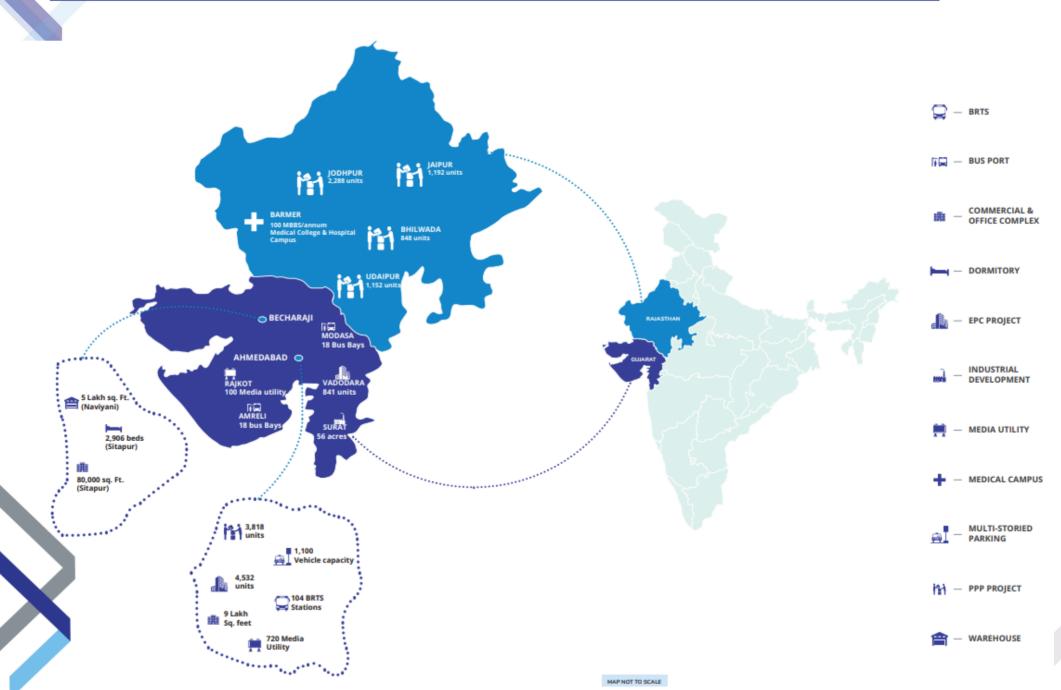
- Transferable Development Rights (TDRs) and/or
- Balance Vacant Land

Bus Port:

- Commercial facility as a part of Bus Terminal
- Commercial facility over-andabove the Bus Terminal

Projects and Geographic diversity





Clientele













Ahmedabad Municipal Corporation

Applewoods Estate
Pvt Ltd

Engineering Projects
India Ltd (a *Mini Ratna*)

Venus Infra

Ahmedabad Urban Development Authority











Vadodara Urban Development Authority

Adani Group

Gujarat State Road
Transport Corporation

Rajasthan Avas Vikas & Infrastructure Ltd

Vyapti Group



INFRASTRUCTURE – AFFORDABLE HOUSING

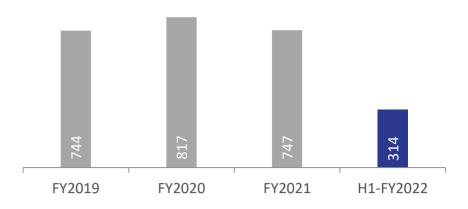
Affordable Housing – Overview

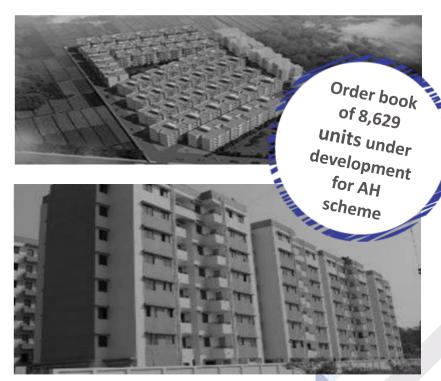


- The company was one of the first to venture into the Affordable Housing scheme in 2012 and is now a **specialist** in this segment.
- The company engages in the development of projects for EWS, LIG, and MIG sections in addition to participating in Slum Rehabilitation Projects.
- The company is leveraging its core competency and has built a significant PPP order book where the remuneration is superior for long term sustainable growth.
- **GUJARAT**: Execution of Affordable Housing projects for cash rich entities like AMC, AUDA, VUDA, Adani Group etc.:
 - Constructing ~1.7 Mn sq. ft. aggregating 4,221 units of Affordable Housing.
 - Delivered ~6,445 flats = 2.8 Mn sq. ft. Built Up Area.
- RAJASTHAN: Executed MoU with Government of Rajasthan under "Resurgent Rajasthan Partnership Summit – 2015":
 - Constructing ~1.9 Mn sq. ft. aggregating 4,408 units of Affordable Housing at Jodhpur, Udaipur (4 sites), Jaipur (4 sites), and Bhilwara.



Revenue from Affordable Housing (INR Mn)

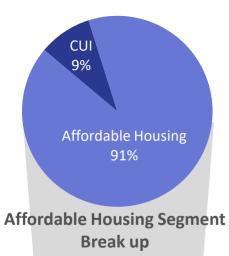




Order Book for Affordable Housing at 30th September 2021







EPC 16%

PPP 84%

| Name of the Project | Business Model | Location | Govt / Private | Total units to be constructed | Project Status | Total Value (INR Mn)* | Completed | Balance (INR Mn)* |
|-------------------------|-------------------|-----------|-------------------|-------------------------------------|-------------------|--------------------------|-----------|----------------------|
| HNC Sabarmati (5) | PPP | Ahmedabad | GOVT | 2,198 | WIP | 2,834.8 | 0.03% | 2,833.8 |
| IC Vijaymill MHQ (8) | PPP | Ahmedabad | GOVT | 348 | WIP | 926.9 | 1.62% | 912.0 |
| Sonaria Block | PPP | Ahmedabad | GOVT | 858 | WIP | 926.8 | 5.66% | 871.2 |
| Khokhara OSQ (6) | PPP | Ahmedabad | GOVT | 448 | WIP | 424.2 | 27.27% | 308.5 |
| Jodhpur – JoDA | EPC | Jodhpur | GOVT | 1,216 | WIP | 509.4 | 32% | 284.3 |
| RNC Gulbai-Tekra (4) | PPP | Ahmedabad | GOVT | 89 | WIP | 239.7 | 0.55% | 238.4 |
| KJP – JDA | EPC | Jaipur | GOVT | 384 | ТВІ | 223.4 | - | 178.8 |
| AV5&6 – JDA | EPC | Jaipur | GOVT | 316 | TBI | 181.8 | - | 145.5 |
| SN2-6 - JDA | EPC | Jaipur | GOVT | 256 | ТВІ | 148.9 | - | 119.2 |
| AV1&2 – JDA | EPC | Jaipur | GOVT | 236 | WIP | 139.4 | 27% | 100.1 |
| BOB Paldi (11) | PPP | Ahmedabad | GOVT | 91 | WIP | 136.0 | 6.62% | 98.1 |
| LNC Behrampura (3) | PPP | Ahmedabad | GOVT | 105 | WIP | 79.4 | 1.02% | 78.6 |
| Bhilwara – UIT | EPC | Bhilwara | GOVT | 892 | WIP | 339.4 | 90% | 25.1 |
| Bopal 241 – AUDA | EPC | Ahmedabad | GOVT | 70 | WIP | 77.3 | 90% | 7.5 |
| Udaipur – UIT | EPC | Udaipur | GOVT | 1,152 | WIP | 489.2 | 97% | 0.2 |
| Others | | | | | | | | 168.2 |
| TOTAL | | | | | | | | 6,369.5 |

TBI- To Be Initiated

^{*} In line with ethos of the good corporate governance, ethical practices, fairness, and transparency; the Order-book is prudently realigned to depict the factual revenue potential.

Completed Projects under Affordable Housing









- Employer -Adani Infrastructures and Developers Pvt. Ltd
- Units 800 flats

- Employer AMC
- Units 608 LIG flats + 40 shops + 8 offices
- Employer AMC
- Units 609 flats + 21 shops



Khodiyar Nagar

- Employer VUDA
- Units 820 flats +21 shops

- Employer AMC
- Units 307 flats +9 shops

Completed Projects under Affordable Housing









- Employer AMC
- Units –1,992 flats

- Employer RUDSICO
- Units –1,072 flats

- Employer Vyapti
- Units 552 flats



- Employer AMC
- Units 196 flats



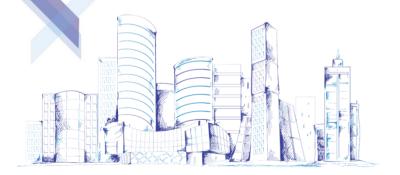
- Employer Nila Spaces Ltd
- Units 460 flats + 10 shops

Industry Overview for Affordable Housing

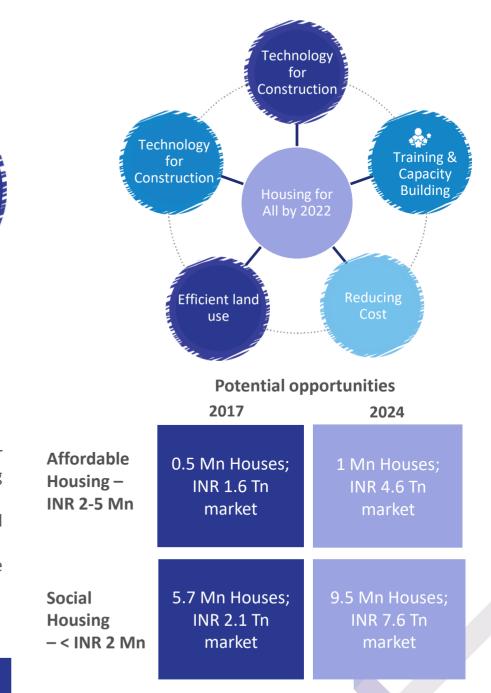
dwelling

families in





- The Government targets to build 20 Mn urban and 30 Mn rural houses by 2022.
- 500 Slums in Ahmedabad Since May 2017, the Guiarat Real Estate Regulatory Authority (GRERA) has approved a total of 9,301 real estate projects with an investment potential of INR 2.65 lakh crore, while 2,072 are in the affordable housing category. The affordable sector will add 2.12 lakh housing units, worth INR 43,155 crore, in the state. (Source- www.qujrera.qujarat.gov.in)
- The two main drivers of Affordable Housing are improved affordability. through reduced mortgage rates and Government support, through various schemes and tax incentives.
- In Gujarat, beneficiaries pay INR 0.3 Mn, INR 0.6 Mn, and INR 2 Mn for 30m², 40m² and 60m² house sizes respectively i.e. a discount to prevailing market prices.
- Gujarat State Government pays subsidy upto INR 150,000 per unit over and above INR 150,000 per unit that the Central Government provides.
- Total latent demand for housing of 10 Mn+ per year with steady income growth at 9-10% CAGR to improve affordability.



Demand for 25 Mn homes in LIG and MIG categories

Industry Overview for Affordable Housing



Key Initiatives: Driving Progress

| RERA | • Real Estate (Regulation and Development) Act, 2016 (RERA) for regulation and promotion of the Real Estate |
|-----------------------|--|
| Infrastructure Status | • Infrastructure Status to Affordable Housing |
| NUHF | • National Urban Housing Fund (NUHF) - EBR of Rs. 60,000 for funding PMAY(U) projects |
| Reduction of GST | 8% to 1% in Affordable Housing Projects 12% to 5% in other housing projects |
| AHF | • Affordable Housing Fund (AHF) with initial corpus of Rs. 10,000 Cr. to reduce AHF interest burden on affordable housing |
| Income Tax Benefits | • Widening the scope of Affordable Housing- for income tax benefits (Section 80-IBA) from 30 to 60 sqm for Metros & 60 to 90 sqm for Non-metros |
| AIF | • Alternate Investment Fund (AIF) of INR 25,000 Cr. for last mile funding of stalled Housing projects |
| EoDB | • Major jump in ease of doing business rank in Word Bank's Doing Business Report from 142nd to 63rd. In construction permit, India climbed from 52th to 27th place |



CIVIC URBAN INFRASTRUCTURE

Civic Urban Infrastructure - Overview



- The Company gained traction in Civic Urban Infrastructure, in 2006-07 as the flagship company of the Group Sambhaav Media Ltd was awarded construction of decorative AMTS Bus Stand in Ahmedabad.
- The Company has undertaken a variety of projects under Civic Urban Infrastructure ranging from Bus Shelters to Industrial Sheds.
- The opportunities in civic urban infrastructure are abound and there are several plausible avenues that the Company can participate in going forward e.g. sewerage, waste management, social infrastructure etc.



- Sole Contractor for first Urban Development Project of 720 decorative bus shelters completed for AMC.
- Sole Contractor for 100 Bus Shelters for Rajkot Municipal Corporation (RMC).



Niche Urban Infrastructure project for AMC on an EPC basis with 1,109 vehicle capacity; total construction area of 30,444 sq. mts.



- Construction of a Commercial building for Daimler (a Mercedes Benz group company).
- Constructed Built-To-Suit (BTS) warehouses for TVS Logistics and Nittsu Logistics as well as customized dormitories for Suzuki.
- Developed a medical college campus for 100 MBBS students intake college at Barmer, Rajasthan.



Order book for Civic Urban Infrastructure at 30th September 2021







CUI Segment Break up

EPC 100%

| Affordable | CUI |
|------------|-----|
| Housing | 9% |
| 91% | |
| | |
| | |

| Name of the Project | Location | Govt / Private | Project Status | Total Value (INR Mn) | Completed | Balance (INR Mn) |
|-------------------------------------|----------|-------------------|----------------|-------------------------|-----------|---------------------|
| Modasa Bus-Port CF - Vyapnila | Modasa | GOVT | WIP | 780.0 | 44% | 433.5 |
| Amreli Bus-Port CF - Nila Terminals | Amreli | GOVT | WIP | 413.3 | 53% | 196.0 |
| TOTAL | | | | 1,193.3 | | 629.5 |



APSEZ Office Building



EPIL-Barmer Medical Campus



DK Patel Hall

BRTS – A Success Story

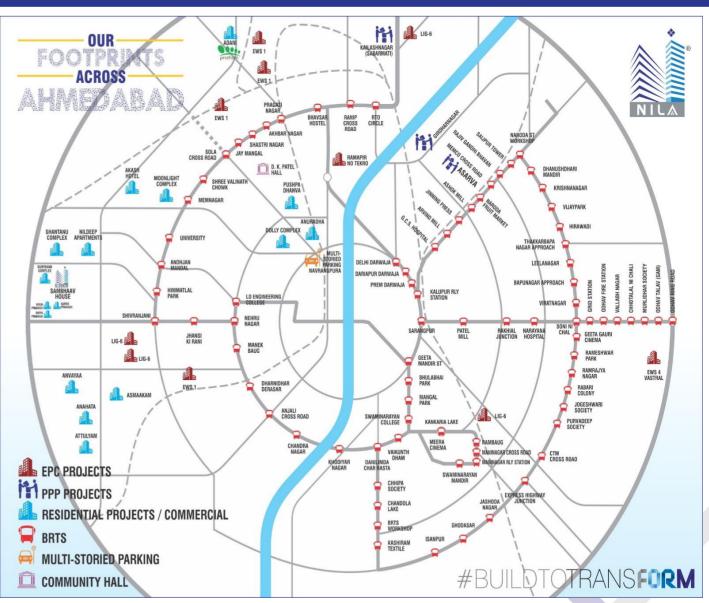




BRTS – A Success Story

- Prime Contractor for Global Award Winning BRTS (Bus Rapid Transit System) project of AMC. 72% BRTS stations awarded to NILA (104 out of 144).
- Total value ~ INR 630 Mn.

BRTS Bus Stations Built By NILA (104 of 144) - Ahmedabad

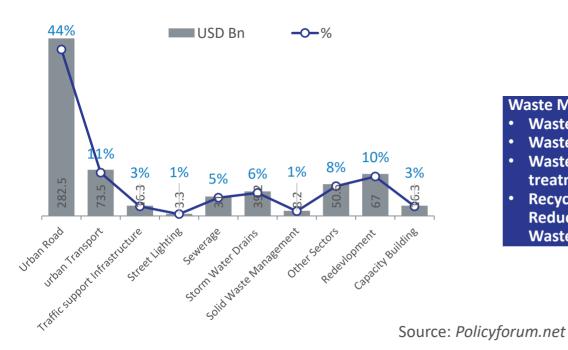


Industry Overview for Civic Urban Infra



- USD 950 Bn financing in the next 20 years to effectively build and run the urban cities by providing civic amenities, employment opportunities, and creating social infrastructure.
- 28,360 MOUs signed, the maximum number of 21,889 were connected to the Micro, Small and Medium Enterprises (MSME) sector.
- In the backdrop of the announcement of GIFT, MEGA, Dholera SIR, Mega cities, Million plus cities, etc., the Company is favorably poised to replicate such experience across additional geographies / employers.
- Presently, India has 410 Mn urban dwellers. By 2050, 50% or 814 Mn people will reside in cities, making appropriate Civic Urban Infrastructure projects the need of the hour.
- Gujarat has been on the forefront of the Smart City Mission where 6 cities have been included in the project, which emphasizes the scope for investment in Civic Urban Infrastructure.

FUTURE SCOPE FOR INVESTMENTS IN CIVIC URBAN INFRASTRUCTURE



Urban Mobility

- **Smart Parking Facilities**
- **Intelligent Traffic Management**
- **Integrated Multi-Modal Transport**

Waste Management

- Waste to energy
- Waste to compost
- Waste water treatment
- Recycling and **Reduction of C&D** Waste

Water Management

- **Smart Meters & Management**
- **Leakage Identification** & Preventive Maintenance
- **Water Quality Monitoring**

Smart Cities Mission



WHITE LABEL CONSTRUCTION

White Label Construction



- Under White Label Construction, the company undertakes construction projects on an EPC/LSTK basis for reputed private developers.
- 800 Affordable Housing units' Residential complex project for Adani group.
- Office building project for Adani Ports and Special Economic Zone (APSEZ).
- The construction of Venus Ivy Residential Apartments 2 Towers (Basement plus Hollow Plinth and 12 floors).
- 60 bungalows for the prestigious Applewoods township project of the Sandesh Group.
- Inspire 1 and Inspire 1+ extension for Adani Group.



Active monitoring of cost

Strict adherence to time schedule

100% QA/QC









Applewoods Township



Adani Inspire



Venus Ivy



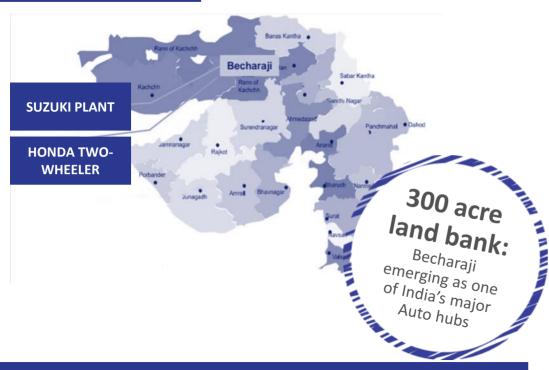
INDUSTRIAL AND LOGISTICS PARKS

Becharaji (Gujarat) – The next Auto-hub of India



Becharaji, Gujarat

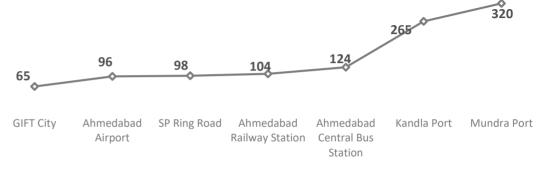
- Close proximity to Major all-weather ports viz., Kandla and Mundra, promise excellent access to global markets.
- This preempts huge long term investments by auto majors like Suzuki and Honda Motorcycles & Scooters in and around the region.



Location Advantage

- Part of the Delhi Mumbai Industrial Corridor.
- Tier 2 and Tier 3 auto-component suppliers to set up their production facilities.
- Most suitable for Auto and Auto Ancillary, Engineering, Logistics and Warehousing.
- Has access to Western Dedicated Freight Corridor.

Distance (in Kms)



Major Players in vicinity













Becharaji (Gujarat) – The next Auto-hub of India



| Particulars | Romanovia Industri | ial Park Pvt.Ltd. | Kent Residential and | d Industrial Park LLP | | | | | |
|--|--|---|---|--|--|--|--|--|--|
| Project Images | TVS Warehouse Nittsu Logistics Warehouse SMGPL Dormitory | | | | | | | | |
| Ownership | 50:50 Joint Venture between Nila Infrastructu | ures Limited and the Kataria Group (a pro | minent business house having major interests | s in automobile dealership and logistics) | | | | | |
| Legal status | The entity is bonafide industrial user of land project. | and eligible to obtain permission under G | iujarat Tenancy and Agriculture Land Act(63 / | AA), can allot the plot/shed to industrial | | | | | |
| Regional Infrastructure | | adding to the advantage of being the indusent connectivity to North, East & South Ind | | | | | | | |
| Infrastructure provision | Internal roads, water distribution network, sev | verage network, drainage treatment, efflue | ent treatment, power distribution network, co | mmunication network, etc. | | | | | |
| Mode of ownership proposed to be transferred | For long term lease or by out-right sale on sele | ective basis | | | | | | | |
| Update on Industrial park | These JVs are constructing total about 1. established/highrated corporate clients. | 0 million sq feet bua comprising warehouse | e, dormitory, commercial center, etc. on Built-T | o-Suit and/or Ready-To-Shift basis for the | | | | | |
| Industrial park approval | Received | | Received | | | | | | |
| | Received | | Residential/Commercial: | Received for 10 acres | | | | | |
| Master plan approval | Conceptualized by VMS, a renowned firm | | Industrial: | Rest under conceptualization Post TP finalization | | | | | |
| Proposed development plan | Industrial park-land available in requisite measure and dimensions with built-to suit plan option Industrial park-land available in requisite measure and dimensions with built-to-suit option Residential development: 1/2/3 BHK, apartments, bungalows, dormitory Commercial development: Shopping complex, Hotel, Food Plaza, Multiplex, Hospital, School, etc. | | | | | | | | |
| Status | Already operational | Already Operational – dormitory, Commercial complex Residential – Sample house ready | | | | | | | |
| Existing clients | TVS Logistics Services Ltd. (60,350 sq. ft.), a BUA for warehouses on Built-to-Suit basis | nd Nittsu Logistics (129,120 sq. ft.) | Suzuki Motors Gujarat Pvt Ltd for a 208,25 employees on Built-to-Suit Basis | 50 sq. ft. BUA dormitories for 2,906 | | | | | |
| | | | | | | | | | |

Way Forward – Infrastructure





- Affordable Housing has been granted "Infrastructure" status, serving as a stimulus to the segment.
- Central Government has targeted the construction of 10 Mn houses per annum with demand growing at 6-7 Mn per year due to population growth and nuclearisation of families.
- Potential addressable market may rise 4x in 7 years.
- In-situ rehabilitation of the slums situated on public land in urban areas of Gujarat and Rajasthan.
- Smart Cities Mission for the development of 100 cities all over the country, making them citizen friendly and sustainable.
- CUI opportunities across transportation infrastructure, sewerage, waste management, and other social infrastructure.



HISTORICAL FINANCIAL HIGHLIGHTS

Historical Income Statement – Standalone (IND-AS)



| Particulars (INR Mn) | FY2019 | FY2020 | FY2021 | H1-FY2022 |
|------------------------------------|--------|--------|--------|-----------|
| Income from Operations | 2,258 | 2,510 | 1,011 | 448 |
| Operating Expenses | 1,878 | 2,223 | 920 | 410 |
| EBITDA | 380 | 287 | 91 | 38 |
| EBITDA Margin (%) | 16.83% | 11.43% | 9.00% | 8.48% |
| Finance Cost | 130 | 169 | 161 | 82 |
| Depreciation | 19 | 17 | 18 | 10 |
| Other Income | 83 | 123 | 100 | 63 |
| Profit Before Tax | 314 | 224 | 12 | 9 |
| Taxation | 92 | 48 | 7 | 4 |
| Profit After Tax | 222 | 176 | 5 | 5 |
| PAT Margin (%) | 9.48% | 6.68% | 0.45% | 0.98% |
| Other Comprehensive Income | 2 | - | 1 | 1 |
| Total Comprehensive Income | 224 | 176 | 6 | 6 |
| Diluted EPS (INR) (Not Annualized) | 0.56 | 0.44 | 0.01 | 0.01 |

Balance Sheet – Standalone (IND-AS)



| Equities & Liabilities (INR Mn) | FY2020 | FY2021 | H1-FY2022 | Assets (INR Mn) | FY2020 | FY2021 | H1-FY2022 |
|-------------------------------------|--------|--------|-----------|-----------------------------------|--------|--------|-----------|
| Shareholder Funds | 1,433 | 1,439 | 1,445 | Non Current Assets | 1,313 | 1,532 | 1,711 |
| (A) Equity Share Capital | 394 | 394 | 394 | (A) Property, Plant and Equipment | 68 | 56 | 53 |
| (B) Other Equity | 1,039 | 1,045 | 1,051 | (B) Investment Properties | 238 | 326 | 322 |
| Non-current Liabilities | 1,131 | 1,250 | 1,155 | (C) Financial assets | | | |
| (A) Financial Liabilities | | | | Investment | 154 | 179 | 181 |
| Borrowings | 999 | 1,156 | 1,057 | Loans | 797 | 898 | 1,089 |
| Trade payable | 36 | - | - | Other financial Assets | 47 | 21 | 46 |
| Other Financial Liabilities | 2 | 9 | 9 | (D) Other Tax Assets | 9 | 13 | 18 |
| (B) Provisions | 10 | 9 | 8 | (E) Other Non Financial Assets | - | 39 | 2 |
| (C) Deferred Tax Liabilities (net) | 84 | 76 | 81 | Current Assets | 2,168 | 2,121 | 2,104 |
| Current Liabilities | 917 | 964 | 1,215 | (A) Inventories | 352 | 289 | 358 |
| (A) Financial Liabilities | | | , | (B) Financial assets | | | |
| | | | | Trade Receivables | 683 | 650 | 511 |
| Borrowings | 98 | 293 | 311 | Cash & cash equivalents | 7 | 131 | 18 |
| Trade payable | 427 | 484 | 551 | Bank Balances other than | 56 | 58 | 23 |
| Other Financial Liabilities | 106 | 19 | 11 | above | | | |
| (B) Other Non Financial Liabilities | 278 | 159 | 332 | Loans | 12 | 2 | 2 |
| (C) Provisions | 8 | 9 | 10 | Other Financial Assets | 30 | 1 | 1 |
| GRAND TOTAL - EQUITIES & | | | | (C) Other Current Assets | 1,028 | 990 | 1,191 |
| LIABILITES | 3,481 | 3,653 | 3,815 | GRAND TOTAL – ASSETS | 3,481 | 3,653 | 3,815 |

Historical Income Statement – Consolidated (IND-AS)



| Particulars (INR Mn) | FY2019 | FY2020 | FY2021 | H1-FY2022 |
|--|--------|--------|--------|-----------|
| Income from Operations | 2,138 | 2,435 | 969 | 391 |
| Operating Expenses | 1,779 | 2,150 | 871 | 355 |
| EBITDA | 359 | 285 | 98 | 36 |
| EBITDA Margin (%) | 16.79% | 11.70% | 10.11% | 9.21% |
| Finance Cost | 130 | 169 | 161 | 82 |
| Depreciation | 19 | 17 | 18 | 10 |
| Other Income | 60 | 116 | 91 | 54 |
| Profit Before Tax | 270 | 215 | 10 | (2) |
| Taxation | 80 | 48 | 4 | - |
| Share in profit of joint venture and associate | 10 | (2) | (12) | (9) |
| Profit After Tax | 200 | 165 | (6) | (11) |
| PAT Margin (%) | 9.10% | 6.47% | NA | NA |
| Other Comprehensive Income | 3 | - | 1 | - |
| Total Comprehensive Income | 203 | 165 | (5) | (11) |
| Diluted EPS (INR) (Not Annualized) | 0.51 | 0.41 | (0.02) | (0.03) |

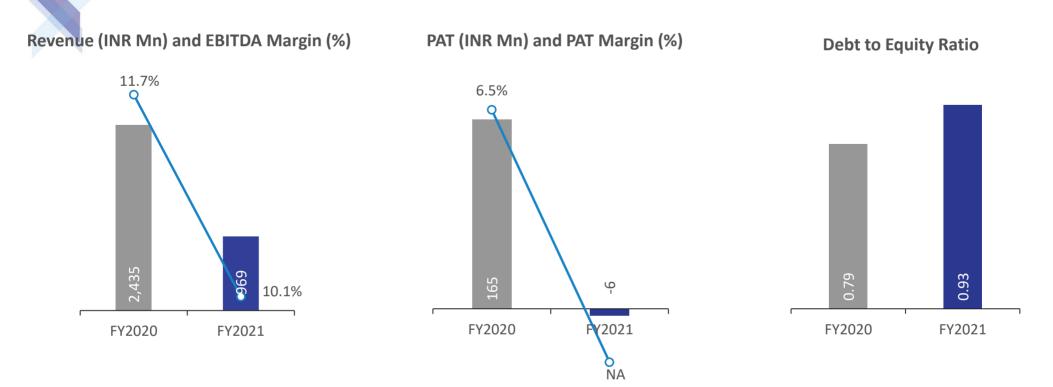
Balance Sheet – Consolidated (IND-AS)

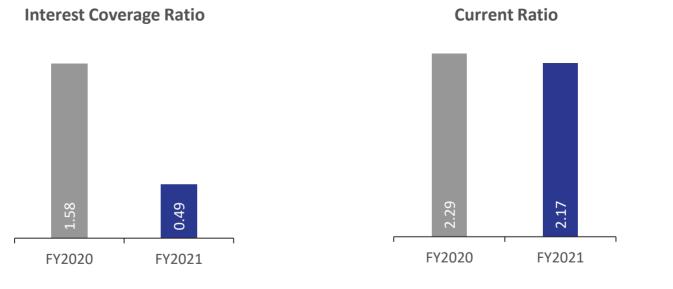


| Equities & Liabilities (INR Mn) | FY2020 | FY2021 | H1-FY2022 | Assets (INR Mn) | FY2020 | FY2021 | H1-FY2022 |
|-------------------------------------|--------|--------|-----------|-----------------------------------|--------|--------|-----------|
| Shareholder Funds | 1,355 | 1,350 | 1,339 | Non Current Assets | 1,175 | 1,314 | 1,480 |
| (A) Equity Share Capital | 394 | 394 | 394 | (A) Property, Plant and Equipment | 68 | 56 | 53 |
| (B) Other Equity | 961 | 956 | 945 | (B) Investment Properties | 238 | 326 | 322 |
| Non-current Liabilities | 1,099 | 1,215 | 1,117 | (C) Financial assets | | | |
| (A) Financial Liabilities | | | | Investment | 61 | 74 | 70 |
| Borrowings | 999 | 1,156 | 1,057 | Loans | 748 | 781 | 965 |
| Trade payable | 36 | | | Other financial Assets | 51 | 25 | 50 |
| . , | | | 0 | (D) Other Tax Assets | 9 | 13 | 18 |
| Other Financial Liabilities | 1 | 9 | 9 | (E) Other Non Financial Assets | - | 39 | 2 |
| (B) Provisions | 10 | 9 | 8 | Current Assets | 2,273 | 2,323 | 2,307 |
| (C) Deferred Tax Liabilities (net) | 53 | 41 | 43 | (A)Inventories | 485 | 472 | 600 |
| Current Liabilities | 994 | 1,072 | 1,331 | (B) Financial assets | | | |
| (A) Financial Liabilities | | | | Trade Receivables | 641 | 650 | 511 |
| Borrowings | 98 | 293 | 311 | Cash & cash equivalents | 7 | 131 | 18 |
| Trade payable | 427 | 484 | 551 | Bank Balances other than above | 56 | 58 | 23 |
| Other Financial Liabilities | 106 | 12 | 11 | Loans | 12 | 2 | 2 |
| (B) Other Non Financial Liabilities | 355 | 274 | 449 | Other financial assets | 30 | 1 | 1 |
| (C) Provisions | 8 | 9 | 9 | (C) Other Current Assets | 1,042 | 1,009 | 1,152 |
| GRAND TOTAL-EQUITIES & | | | | (D) Current Tax Assets | - | - | - |
| LIABILITIES | 3,348 | 3,637 | 3,787 | GRAND TOTAL – ASSETS | 3,448 | 3,637 | 3,787 |

Consolidated Financial Performance (IND-AS)





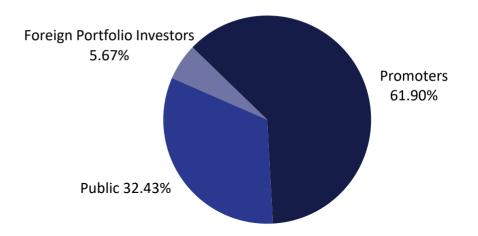


Capital Market Information



| Price Data as on 30 th November, 2021 | |
|--|----------|
| CMP | 5.71 |
| No. of Shares (Mn) | 393.89 |
| M.Cap (INR Mn) | 2,249.11 |
| Free Float (%) | 38.10 |
| Free Float (Mn) | 856.91 |
| 52 week H/L | 8.26/4.1 |
| 1 Year Average Total Volume. ('000) | 708.90 |
| 1 Year Average Net Turnover (Mn) | 4.42 |

Shareholding Pattern as on 30th September, 2021



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